

RE – ADVERTISEMENT

REQUEST FOR PROPOSAL DOCUMENT

FOR

CONSULTANCY SERVICES ON THE PRIVATIZATION OF AGRO CHEMICAL AND FOOD COMPANY LIMITED (ACFC)

RFP NO: PC/031/2018-2019

(QUALITY COST BASED SELECTION METHOD)

11[™] FLOOR, EXTELCOMS HOUSE HAILE SELASSIE AVENUE P.O. BOX 34542 – 00100 NAIROBI

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Launch Date: 23.04.2019

Closing Date: 14.05.2019 at 11.00 a.m.

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SECTION I - LETTER OF INVITATION

Date: 23rd April 2019

TO: All eligible Firms

Dear Sir/Madam,

RE: Consultancy services on the Privatization of Agro Chemical and Food Company Limited (ACFC).

1.1 The Privatization Commission invites proposals for the following consultancy services: Provision of Consultancy services on the Privatization of Agro Chemical and Food Company Limited as per terms of reference.

Scope of coverage of the Consultancy services: The Transaction Advisor will be required to review the financial performance, highlight key parameters and prepare projections necessary for the financial valuation of Agro Chemical and Food Company Limited (ACFC). The Transaction Advisor is also expected to prepare a detailed work plan for the implementation of the transaction - Transactions Implementation Plan (TIP); prepare detailed financial restructuring plans, if considered necessary; undertake the necessary market research relating to the transaction and advise the client appropriately. The Transaction Advisor is further expected to prepare a Restructuring and Option Analysis Report.

1.2The request for proposals (RFP) includes the following documents:

Section I - Letter of invitation

Section II - Information to consultants

Appendix to Consultants information

Section III - Terms of Reference Section IV - Technical proposals Section V - Financial proposal

Section VI - Standard Contract Form

1.3A complete set of RFP document(s) can be obtained from the Privatization Commission offices at Extelcoms House, 11th Floor upon payment of a non-refundable fee of KES 1,000.00 payable to the Privatization Commission or downloaded free of charge from the Commission's website www.pc.go.ke or www.supplier.treasury.go.ke. Those who download the document should inform the Commission immediately via email info@pc.go.ke.

- **1.4**Completed proposal documents are to be enclosed in plain sealed envelopes marked with the tender reference number and addressed to ED/CEO Privatization Commission and either
 - (i) deposited in the Tender Box on 11th Floor, Reception Area, Extelcoms House, Haile Selassie Avenue, Nairobi

or

(ii) dropped in the Procurement Office on 11th Floor, Extelcoms House, Haile Selassie Avenue, Nairobi

so as to be received on or before 14th MAY 2019 at 11.00 a.m.

The technical proposal will be opened immediately thereafter in the presence of consultants' representatives who choose to attend at the **Main Boardroom on 11th Floor, Extelcoms House.**

Prices quoted must be inclusive of all applicable taxes and delivery must be in Kenya Shillings and shall remain valid for 120 days from the closing date of the tender.

Interested consultants are invited to a pre-bid conference scheduled for **3rd MAY 2019 at 10.00 a.m.** at the Commission offices.

Yours sincerely

Joseph Koskey
Executive Director/CEO

SECTION II – INFORMATION TO CONSULTANTS (ITC)

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SECTION II: - INFORMATION TO CONSULTANTS (ITC)

2.1 Introduction

- 2.1.1 The Client named in the Appendix to "ITC" will select a firm among those invited to submit a proposal, in accordance with the method of selection detailed on clause 2.1.1 in the Appendix to "ITC". The method of selection shall be as indicated by the procuring entity in the Appendix.
- 2.1.2 The Consultant(s) or Consortia is invited to submit a Technical Proposal and a Financial Proposal, or a Technical Proposal only, as specified on clause 2.1.2 in the Appendix to "ITC" for consulting services required for the assignment named in the said Appendix. A Technical Proposal only may be submitted in assignments where the Client intends to apply standard conditions of engagement and scales of fees for professional services which are regulated as is the case with Building and Civil Engineering Consulting services. In such a case the highest ranked firm of the technical proposal shall be invited to negotiate a contract on the basis of scale fees. The proposal will be the basis for Contract negotiations and ultimately for a signed Contract with the selected firm.
- 2.1.3 The Consultants must familiarize themselves with local conditions and take them into account in preparing their proposals. To obtain firsthand information on the assignment and on the local conditions, consultants are encouraged to liaise with the Client regarding any information that they may require before submitting a proposal and to attend a pre-proposal conference where applicable. Consultants should contact the officials named on clause 2.5.3 in the Appendix to "ITC" to arrange for any visit or to obtain additional information on the pre-proposal conference. Consultants should ensure that these officials are advised of the visit in adequate time to allow them to make appropriate arrangements.
- 2.1.4 The Procuring entity will provide the inputs specified on clause 2.1.4 in the Appendix to "ITC", assist the firm in obtaining licenses

- and permits needed to carry out the services and make available relevant project data and reports.
- 2.1.5 Please note that (i) the costs of preparing the proposal and of negotiating the Contract, including any visit to the Client are not reimbursable as a direct cost of the assignment; and (ii) the Client is not bound to accept any of the proposals submitted.
- 2.1.6 The procuring entity's employees, committee members, board members and their relative (spouse and children) are not eligible to participate.
- 2.1.7 The price to be charged for the hard copy of RFP document shall not exceed Kshs. 1,000/=.
- 2.1.8 The procuring entity shall allow the consultant to review the RFP document free of charge before purchase.

2.2 Clarification and Amendment of RFP Documents

- 2.2.1 Consultants may request a clarification of any of the RFP documents only up to seven [7] days before the proposal submission date. Any request for clarification must be sent in writing by paper mail, cable, telex, facsimile or electronic mail to the Client's address indicated in the Appendix to "ITC". The Client will respond by cable, telex, facsimile or electronic mail to such requests and will send written copies of the response (including an explanation of the query but without identifying the source of inquiry) to all participating consultants who have bought or downloaded the Document and inform the Commission of their intention to submit proposals.
- 2.2.2 At any time before the submission of proposals, the Client may for any reason, whether at his own initiative or in response to a clarification requested by an invited firm, amend the RFP. Any amendment shall be issued in writing through addenda. Addenda shall be sent by mail, cable, telex or facsimile to all interested consultants, who have registered with the Commission, and will be binding on them. The Client may at his discretion extend the deadline for the submission of proposals.

2.3 Preparation of Technical Proposal

- 2.3.1 The Consultants proposal shall be written in English language.
- 2.3.2 In preparing the Technical Proposal, consultants are expected to examine the documents constituting this RFP in detail. Material deficiencies in providing the information requested may result in rejection of a proposal.

While preparing the Technical Proposal, consultants must give particular attention to the following:

- (i) If a firm considers that it does not have all the expertise for the assignment, it may obtain a full range of expertise by associating with individual consultant(s) and/or other firms or entities in a joint venture or sub-consultancy as appropriate. Consultants shall not associate with the other consultants participating in this assignment. Any firms associating in contravention of this requirement shall automatically be disqualified.
- (ii) For assignments on a staff-time basis, the estimated number of professional staff-time is given in the Appendix. The proposal shall however be based on the number of professional staff-time estimated by the firm.
- (iii) It is desirable that the majority of the key professional staff proposed be permanent employees of the firm or have an extended and stable working relationship with it.
- (iv) Proposed professional staff must as a minimum, have the experience indicated in the Appendix, preferably working under conditions similar to those prevailing in Kenya.
- (v) Alternative professional staff shall not be proposed and only one Curriculum Vitae (CV) may be submitted for each position.
- 2.3.3 The Technical Proposal shall provide the following information using the attached Standard Forms;

- (i) A brief description of the firm's organization and an outline of recent experience on assignments of a similar nature. For each assignment the outline should indicate *inter alia*, the profiles of the staff proposed, duration of the assignment, contract amount and firm's involvement.
- (ii) Any comments or suggestions on the Terms of Reference, a list of services and facilities to be provided by the Client.
- (iii) A description of the methodology and work plan for performing the assignment.
- (iv) The list of the proposed staff team by specialty, the tasks that would be assigned to each staff team member and their timing.
- (v) CVs recently signed by the proposed professional staff and the authorized representative submitting the proposal. Key information should include number of years working for the firm/entity and degree of responsibility held in various assignments during the last five (5) years.
- (vi) Estimates of the total staff input (professional and support staff staff-time) needed to carry out the assignment supported by bar chart diagrams showing the time proposed for each professional staff team member.
- (vii) A detailed description of the proposed methodology, staffing and monitoring of training, if Appendix "A" specifies training as a major component of the assignment.
- (viii) Any additional information requested in Appendix "A".
- 2.3.4 The Technical Proposal shall not include any financial information.

2.4 Preparation of Financial Proposal

2.4.1 In preparing the Financial Proposal, consultants are expected to take into account the requirements and conditions outlined in the RFP documents. The Financial Proposal should follow

Standard Forms (Section D). It lists all costs associated with the assignment including; (a) remuneration for staff (in the field and at headquarters), and; (b) reimbursable expenses such as subsistence (per diem, housing), transportation (international and local, for mobilization and demobilization), services and equipment (vehicles, office equipment, furniture, and supplies), office rent, insurance, printing of documents, surveys, and training, if it is a major component of the assignment. If appropriate these costs should be broken down by activity.

- 2.4.2 The Financial Proposal should clearly identify as a separate amount, the local taxes, duties, fees, levies and other charges imposed under the law on the consultants, the sub-consultants and their personnel, unless Appendix "A" specifies otherwise.
- 2.4.3 Consultants shall express the price of their services in Kenya Shillings.
- 2.4.4 Commissions and gratuities, if any, paid or to be paid by consultants and related to the assignment will be listed in the Financial Proposal submission Form.
- 2.4.5 The Proposal must remain valid for 120 days after the submission date. During this period, the consultant is expected to keep available, at his own cost, the professional staff proposed for the assignment. The Client will make his best effort to complete negotiations within this period. If the Client wishes to extend the validity period of the proposals, the consultants shall agree to the extension.

2.5 Submission, Receipt, and Opening of Proposals

- 2.5.1 The original proposal (Technical Proposal and, if required, Financial Proposal; see para. 1.2) shall be prepared in indelible ink. It shall contain no interlineation or overwriting, except as necessary to correct errors made by the firm itself. Any such corrections must be initialed by the persons or person authorized to sign the proposals.
- 2.5.2 For each proposal, the consultants shall prepare the number of copies indicated on clause 2,5.2 in Appendix to "ITC". Each

Technical Proposal and Financial Proposal shall be marked "ORIGINAL" or "COPY" as appropriate. If there are any discrepancies between the original and the copies of the proposal, the original shall govern.

- 2.5.3 The original and all copies of the Technical Proposal shall be placed in a sealed envelope clearly marked "TECHNICAL PROPOSAL," and the original and all copies of the Financial Proposal in a sealed envelope clearly marked "FINANCIAL PROPOSAL" and warning: "DO NOT OPEN WITH THE TECHNICAL PROPOSAL". Both envelopes shall be placed into an outer envelope and sealed. This outer envelope shall bear the submission address and other information indicated on clause 2.5.3 in the Appendix to "ITC" and be clearly marked, "DO NOT OPEN, EXCEPT IN PRESENCE OF THE OPENING COMMITTEE."
- 2.5.4 The completed Technical and Financial Proposals must be delivered at the submission address on or before the time and date stated on clause 2.5.4 in the Appendix to "ITC". Any proposal received after the closing time for submission of proposals shall be returned to the respective consultant unopened.
- 2.5.5 After the deadline for submission of proposals, the Technical Proposal shall be opened immediately by the opening committee. The Financial Proposal shall remain sealed and deposited with a responsible officer of the client department up to the time for public opening of financial proposals.

2.6 **Proposal Evaluation General**

- 2.6.1 From the time the proposals are opened to the time the Contract is awarded, if any consultant wishes to contact the Client on any matter related to his proposal, he should do so in writing at the address indicated in the Appendix to "ITC". Any effort by the firm to influence the Client in the proposal evaluation, proposal comparison or Contract award decisions may result in the rejection of the consultant's proposal.
- 2.6.2 Evaluators of Technical Proposals shall have no access to the Financial Proposals until the technical evaluation is concluded.

2.7 Evaluation of Technical Proposal

2.7.1 The evaluation committee appointed by the Client shall evaluate the proposals on the basis of their responsiveness to the Terms of Reference, applying the evaluation criteria as follows:

| Crite | Maximum | |
|-------|---|--------|
| | | Points |
| (i) | Qualification and experience of key Staff (must attach relevant supporting documents) Team Leader Other key staff - as detailed on the Terms of Reference Qualification of key personnel (15 marks) | 40 |
| | Experience (20marks) Adams be arabin to Professional Redies (5 magrics) | |
| (ii) | • Membership to Professional Bodies (5 marks) General Experience of the firm/consultant in handling similar assignments (attach five (5) relevant letters of reference from the clients) (maximum of 6 marks for each relevant assignment (in scope and complexity) supported by a letter of reference). The Commission reserves the right to confirm the authenticity of the reference letters. | 30 |
| (iii) | Adequacy of the following: a. Understanding & Interpretation of TORs, Methodology and Approach (15 marks) b. Proposed work plan (5 marks) c. Presentation of Proposal in an orderly and logical manner with table of contents and separation of sections with dividers and neatness of the proposal, labelling of the sections (5 Marks) d. Comments/Improvements to our TOR (Creativity) (5 marks) | 30 |
| | Total | 100 |

Each responsive proposal will be given a technical score (St). A proposal shall be rejected at this stage if it does not respond to important aspects of the Terms of Reference or if it fails to achieve the minimum technical score indicated in the Appendix to "ITC".

The RFP's selection criteria shall be 'Quality and Cost Based Selection'.

2.8 Public Opening and Evaluation of Financial Proposal

- 2.8.1 After Technical Proposal evaluation, the Client shall notify those consultants whose proposals did not meet the minimum qualifying mark or were considered non-responsive to the RFP and Terms of Reference, indicating that their Financial Proposals will be returned after completing the selection process. The Client shall simultaneously notify the consultants who have secured the minimum qualifying mark, indicating the date and time set for opening the Financial Proposals and stating that the opening ceremony is open to those consultants who choose to attend. The opening date shall not be sooner than seven (7) days after the notification date. The notification may be sent by registered letter, cable, telex, facsimile or electronic mail.
- 2.8.2 The Financial Proposals shall be opened publicly in the presence of the consultants' representatives who choose to attend. The name of the consultant, the technical scores and the proposed prices shall be read aloud and recorded when the Financial Proposals are opened. The Client shall prepare minutes of the public opening.
- 2.8.3 The evaluation committee will determine whether the financial proposals are complete (i.e. whether the consultant has costed all the items of the corresponding Technical Proposal and correct any computational errors. The cost of any unpriced items shall be assumed to be included in other costs in the proposal. In all cases, the total price of the Financial Proposal as submitted shall prevail.
- 2.8.4 While comparing proposal prices between local and foreign firms participating in a selection process in financial evaluation

of Proposals, firms incorporated in Kenya where indigenous Kenyans own 51% or more of the share capital shall be allowed a 10% preferential bias in proposal prices. However, there shall be no such preference in the technical evaluation of the proposals. Proof of local incorporation and citizenship shall be required before the provisions of this sub-clause are applied. Details of such proof shall be attached by the Consultant in the financial proposal.

- 2.8.5 The formulae for determining the Financial Score (Sf) shall, unless an alternative formulae is indicated in the Appendix to "ITC", be as follows:-
 - Sf = 100 X FM/F where Sf is the financial score; Fm is the lowest priced financial proposal and F is the price of the proposal under consideration. Proposals will be ranked according to their combined technical (St) and financial (Sf) scores using the weights (T=the weight given to the Technical Proposal: P = the weight given to the Financial Proposal; T + p = I) indicated in the Appendix. The combined technical and financial score, S, is calculated as follows:- $S = St \times T \% + Sf \times P \%$. The firm achieving the highest combined technical and financial score will be invited for negotiations.
- 2.8.6 The evaluation committee shall evaluate the RFP within 21 days of from the date of opening of the RFP.
- 2.8.7 Contract price variations shall not be allowed for contracts not exceeding one year (12 months).
- 2.8.8 Where contract price variation is allowed, the variation shall not exceed 10% of the original contract price.
- 2.8.9 Price variation requests shall be processed by the procuring entity within 30 days of receiving the request.

2.9 Negotiations

2.9.1 Negotiations will be held at the same address as "address to send information to the Client" indicated in the Appendix to "ITC". The aim is to reach agreement on all points and sign a contract.

- 2.9.2 Negotiations will include a discussion of the Technical Proposal, the proposed methodology (work plan), staffing and any suggestions made by the firm to improve the Terms of Reference. The Client and firm will then work out final Terms of Reference, staffing and bar charts indicating activities, staff periods in the field and in the head office, staff-months, logistics and reporting. The agreed work plan and final Terms of Reference will then be incorporated in the "Description of Services" and form part of the Contract clearly defining the inputs required from the Client to ensure satisfactory implementation of the assignment.
- 2.9.3 Having selected the firm on the basis of, among other things, an evaluation of proposed key professional staff, the Client expects to negotiate a contract on the basis of the experts named in the proposal. Before contract negotiations, the Client will require assurances that the experts will be actually available. The Client will not consider substitutions during contract negotiations unless both parties agree that undue delay in the selection process makes such substitution unavoidable or that such changes are critical to meet the objectives of the assignment. If this is not the case and if it is established that key staff were offered in the proposal without confirming their availability, the firm may be disqualified.
- 2.9.4 The negotiations will conclude with a review of the draft form of the Contract. To complete negotiations the Client and the selected firm will initial the agreed Contract. If negotiations fail, the Client will invite the firm whose proposal received the second highest score to negotiate a contract.
- 2.9.5 The evaluation team of the procuring entity shall undertake the negotiations.

2.10 Award of Contract

2.10.1The Contract will be awarded following negotiations. After negotiations are completed, the Client will promptly notify other consultants on the shortlist that they were unsuccessful

- and return the Financial Proposals of those consultants who did not pass the technical evaluation.
- 2.10.2The selected firm is expected to commence the assignment on the date and at the location specified in Appendix "A".
- 2.10.3 The parties to the contract shall have it signed within 30 days from the date of notification of contract award unless there is an administrative review request.
- 2.10.4 The procuring entity may at any time terminate procurement proceedings before contract award and shall not be liable to any person for the termination.
- 2.10.5 The procuring entity shall give prompt notice of the termination to the consultants and on request give its reasons for termination within 14 days of receiving the request from any of the firms participating in the RFP.
- 2.10.6 To qualify for contract awards, the consultant shall have the following:
 - (a) Necessary qualifications, capability experience, services, equipment and facilities to provide what is being procured.
 - (b) Legal capacity to enter into a contract for procurement
 - (c) Shall not be insolvent, in receivership, bankrupt or in the process of being wound up and is not the subject of legal proceedings relating to the foregoing.
 - (d) Shall not be debarred from participating in public procurement.

2.11 Confidentiality

2.11.1Information relating to evaluation of proposals and recommendations concerning awards shall not be disclosed to the consultants who submitted the proposals or to other persons not officially concerned with the process, until the winning firm has been notified that it has been awarded the Contract.

2.12 Corrupt or fraudulent practices

- 2.12.1The procuring entity requires that the consultants observe the highest standards of ethics during the selection and award of the consultancy contract and also during the performance of the assignment. The consultant shall sign a declaration that he has not and will not be involved in corrupt or fraudulent practices.
- 2.12.2 The procuring entity will reject a proposal for award if it determines that the consultant recommended for award has engaged in corrupt or fraudulent practices in competing for the contract in question.
- 2.12.3 Further a consultant who is found to have indulged in corrupt or fraudulent practices risks being debarred from participating in public procurement in Kenya.

2.13 Bid Security

- 2.13.1 The Consultant **must** submit a Bid Security (in a separate sealed envelope labeled 'Bid Bond') at the time of submitting the Proposals. The Bid Security must be in the form specified under clause 2.13.2 and must be issued for the benefit of the Commission.
- 2.13.2 The Consultant shall furnish, as part of its RFP, a Bid Security for the amount and form specified in the Bid Bond details under clause 2.13.2
- 2.13.2 The Bid security which shall be in the form of a bid bond shall be Kshs. 50,000 /= (Kshs. Fifty Thousand Only) or equivalent in a freely convertible currency from Commercial Banks or Insurance Companies (Approved by Public Procurement Regulatory Authority) which shall be in the form of a Banker's Cheque or cash deposited at the Commission's finance office and a receipt issued to that effect, a copy of which shall be enclosed when submitting the RFP, a bank guarantee or a bank draft issued by a reputable bank located in Kenya and valid for thirty (30) days beyond the validity of the RFP.

- 2.13.3 The Bid security is required to protect the Commission against the risk of Consultant's conduct which would warrant the Bid Security's forfeiture.
- 2.13.4 The Bid security shall be denominated in Kenya Shillings or in another freely convertible currency and shall be in the form prescribed under clause 2.13.2.
- 2.13.5 Any RFP not secured with a Bid security denominated in Kenya Shillings or freely convertible currency will be rejected by the Commission as non-responsive.
- 2.13.6 Unsuccessful Consultant's Bid security will be discharged or returned as promptly as possible as but not later than thirty (30) days after the expiration of the period of the RFP validity prescribed by Commission.
- 2.13.7 The successful Consultant's Bid security will be discharged upon the Consultant signing the contract.
- 2.13.8 The Bid security may be forfeited:
 - a) If a Consultant withdraws its RFP during the period of RFP validity specified by the Commission in this RFP document; or
 - b) In the case of a successful Consultant, if the Consultant refuses to enter into a written contract as required or fails to furnish any required performance security.
- 2.13.9 Within fifteen (15) days of receipt of the notification of Contract award, the successful consultant shall furnish the Commission with a Performance Security as indicated in the Appendix to "ITC" in exchange of the Bid Security. Such cover is meant to protect the Commission from the risk of the firm's under performance during the entire contract period. The cover is withdrawn upon the expiry of the contract.

Appendix to information to consultants

Note on the Appendix to Information to Consultants

- The Appendix to information to consultants is intended to assist the procuring entity in providing specific information in relation to corresponding claims in the information to consultants included in Section II and the appendix has to be prepared for each specific consultancy.
- 2. The Procuring entity should specify in the appendix information and requirements specific to the circumstances of the procuring entity, the assignment of the consultancy and the proposals evaluation criteria that will apply to the RFP Consultancy.
- 3. In preparing the appendix the following aspects should be taken into consideration.
 - (a) The information that specifies or complements provisions of Section II to be incorporated.
 - (b) Amendments of Section II as necessitated by the circumstances of the specific consultancy to be also incorporated
 - (c) Section II should remain unchanged and any changes or amendments should be introduced through the appendix.

Appendix to Information to Consultants (ITC)

The following information for procurement of consultancy services and selection of consultants shall complement or amend the provisions of the information to consultants, wherever there is a conflict between the provisions of the information and to consultants and the provisions of the appendix, the provisions of the appendix herein shall prevail over those of the information to consultants.

Clause Reference

- 2.1 The name of the Client is: **Privatization Commission, Extelcoms House, 11th Floor, P.O. Box 34542 00100, NAIROBI.**
- 2.1.1 The method of selection is: Quality Cost Based Selection (QCBS).
- 2.1.2 Technical and Financial Proposals are requested: **Yes (in separate sealed envelopes)**

The name, objectives, and description of the assignment are: PRIVATIZATION OF AGRO CHEMICAL AND FOOD COMPANY LIMITED (ACFC) – AS PER THE TERMS OF REFERENCE

- 2.1.3 A pre-proposal conference will be held: Yes, on 3rd May 2019 at 10.00 a.m. at the Commission's Main Boardroom.
- 2.1.4 The Client will provide the following inputs: **See terms of reference**
- 2.3.2 (ii) The estimated number of professional staff months required for the assignment is: **as per terms of reference**
 - (iv) The minimum required experience of proposed professional staff is: **as per terms of reference**
- 2.3.3 (vii) Training is a specific component of this assignment: No
 - (viii) Additional information in the Technical Proposal includes:

The consultants must submit copies of the following documents, which will constitute the evaluation criteria at

the eligibility/preliminary stage

| ine eligibility/preliminary stage | | | | |
|-----------------------------------|---|--|--|--|
| | Mandatory Requirements | | | |
| 1 | Copy of Business Registration Certificate or Certificate | | | |
| | of Incorporation | | | |
| 2 | Copy of a valid Tax Compliance Certificate from | | | |
| | Kenya Revenue Authority (KRA) | | | |
| 3 | Declaration stating that you have NOT been | | | |
| | debarred by Public Procurement Regulatory | | | |
| | Authority(PPRA) | | | |
| 4 | Submit a signed Declaration Statement that you will | | | |
| | not be involved in corrupt or fraudulent practices | | | |
| 5 | Must attend a pre-bid conference at the | | | |
| | Commission's Boardroom on 3 rd May 2019 at 10.00 | | | |
| | a.m. | | | |
| 6 | Detailed Company Profile | | | |
| 7 | Audited Financial Reports for the last three years (i.e. | | | |
| | 2015, 2016 and 2017) | | | |
| 8 | Attach a Valid Single Business License from a County | | | |
| | Government | | | |
| 9 | Serialization of the entire tender document | | | |
| 10 | Duly filled , signed and stamped Confidential Business | | | |
| | Questionnaire | | | |
| 11 | For joint ventures/consortia, must submit a duly signed | | | |
| | agreement (by all parties) and clearly indicate who | | | |
| | shall be the lead consultant | | | |
| 12 | Proof of directorship (CR12) | | | |
| 13 | Bid Security of Kshs. 50,000.00 from a reputable bank | | | |
| | or an Insurance Company (Approved by Public | | | |
| | Procurement Regulatory Authority) and valid for thirty | | | |
| | (30) days beyond the validity of the RFP. | | | |

N/B.

- 1. The lead consulting firm **MUST** provide all the above listed statutory certificates for the consortium to be considered responsive at this stage.
- 2. Please note that all the above requirements shall be treated as Mandatory and will form part of the preliminary responsiveness.

- 3. Only Consultants who meet the above shall be considered for further evaluation.
- 2.5.2 Consultants must submit **an original** and **one (1)** additional copy of each proposal (Technical & Financial).
- 2.5.3 The proposal submission address is:

Executive Director/ CEO, Privatization Commission, Extelcoms House, 11th Floor, Haile Selassie Avenue P.O. Box 34542 00100 NAIROBI.

Email: info@pc.go.ke

Information on the outer envelope should also include: **Tender Number and Tender Description**

- 2.5.4 Proposals must be submitted no later than the following date and time: 14th May 2019 at 11.00 a.m.
- 2.6.1 The address to send information to the Client is

Executive Director/ CEO, Privatization Commission, Extelcoms House, 11th Floor, Haile Selassie Avenue P.O. Box 34542 00100 NAIROBI.

- 2.7.1 The minimum technical score required to pass: 80 %
- 2.8.3 Taxes: The total financial proposal **MUST** be inclusive of all taxes applicable.
- 2.8.5 Alternative formulae for determining the financial scores is the following: **No alternative formulae**

The weights given to the Technical and Financial Proposals are:

Technical Score = 80% (0.8) Financial Score = 20% (0.2)

- 2.9.1 The assignment is expected to commence on the date of contract effectiveness at 11th Floor, Extelcoms House, Haile Selassie Avenue
- 2.13.9 The Consultant shall furnish the Commission with a Professional Indemnity Cover for the Performance Security.

SECTION III: - TECHNICAL PROPOSAL

Notes on the preparation of the Technical Proposals

- 3.1 In preparing the technical proposals the consultant is expected to examine all terms and information included in the RFP. Failure to provide all requested information shall be at the consultants own risk and may result in rejection of the consultant's proposal.
- 3.2 The technical proposal shall provide all required information and any necessary additional information and shall be prepared using the standard forms provided in this Section.
- 3.3 The Technical proposal shall not include any financial information unless it is allowed in the Appendix to information to the consultants or the Special Conditions of contract.

SECTION III - TECHNICAL PROPOSAL

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1. TECHNICAL PROPOSAL SUBMISSION FORM

| | [Date |
|--|---|
| То: | [Name and address of Client) |
| Ladies/Gentlem | en: |
| We, the undersig | gned, offer to provide the consulting services [Title of |
| consulting service datedhereby submittir | ces] in accordance with your Request for Proposal [Date] and our Proposal. We are ag our Proposal, which includes this Technical a Financial Proposal sealed under a separate |
| We understand receive. | you are not bound to accept any Proposal that you |
| We remain, | |
| Yours sincerely, | |
| | |
| | [Authorized Signature]: |
| | [Name and Title of Signatory] |
| | [Name of Firm] |
| | [Address:1 |

2. FIRM'S REFERENCES

Relevant Services Carried Out in the Last Five Years That Best Illustrate Qualifications

Using the format below, provide information on each assignment for which your firm either individually, as a corporate entity or in association, was legally contracted.

| Assignment Name: | | Country | | |
|---|--|--------------------------------|-------------------------------|--|
| Location within Country: Your | | Professional Staff provided by | | |
| 1001 | | | | |
| | | Firm | /Entity(profiles): | |
| Name of Client: | | CI | lients contact person for the | |
| assignment. | | | | |
| Address: | | No of S | staff-Months; | |
| Duration of the Assignmeηt: | | | | |
| Start Date (Month/Year): Completic | | n Date | Approx. Value of Services | |
| (Kshs) | | | | |
| (Month/Year): | | | | |
| Name of Associated Consultants. If any: | | | | |
| No of Months of Professional | | | | |
| Staff provided by Associated Consultants: | | | | |
| Name of Senior Staff (Project Director/Coordinator, Team Leader) Involved | | | | |
| and Functions Performed: | | | | |
| Narrative Description of project: | | | | |
| Description of Actual Services Provided by Your Staff: | | | | |
| | | | | |
| Firm's Name: | | | | |
| Name and title of signatory; | | | | |

(May be amended as necessary)

3. COMMENTS AND SUGGESTIONS OF CONSULTANTS ON THE TERMS OF REFERENCE AND ON DATA, SERVICES AND FACILITIES TO BE PROVIDED BY THE CLIENT.

| On the Terms of Reference: |
|--|
| 1. |
| 2. |
| 3. |
| 4. |
| 5. |
| |
| |
| On the data, services and facilities to be provided by the Client: |
| 1. |
| 2. |
| 3. |
| 4. |
| 5. |
| |

14. DESCRIPTION OF THE METHODOLOGY AND WORK PLAN FOR PERFORMING THE ASSIGNMENT

5. TEAM COMPOSITION AND TASK ASSIGNMENTS

1. Technical/Managerial Staff

| Name | Position | Task |
|------|----------|------|
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |

2. Support Staff

| Name | Position | Task |
|------|----------|------|
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |

6. FORMAT OF CURRICULUM VITAE (CV) FOR PROPOSED PROFESSIONAL STAFF

| Proposed Position: | | | |
|--|--------------|--|--|
| Name of Firm: | | | |
| Name of Staff: | | | |
| Profession: | | | |
| Date of Birth: | | | |
| Years with Firm: | Nationality: | | |
| Membership in Professional Societies: | | | |
| Detailed Tasks Assigned: | | | |
| Key Qualifications: | | | |
| [Give an outline of staff member's experience and training most pertinent to tasks on assignment. Describe degree of responsibility held by staff member on relevant previous assignments and give dates and locations]. | | | |

| | _ | | _ | | _ | _ | |
|---|---|---|---|------|----------------------------|---|---|
| - | ~ | | ~ | ati) | $\boldsymbol{\smallfrown}$ | n | • |
| _ | ч | v | · | ati | v | | • |

[Summarize college/university and other specialized education of staff member, giving names of schools, dates attended and degree[s] obtained.]

Employment Record:

[Starting with present position, list in reverse order every employment held. List all positions held by staff member since graduation, giving dates, names of employing organizations, titles of positions held, and locations of assignments.]

Certification:

| I, the undersigned, certify that these of qualifications, and my experience. | data correct | tly describe me, my |
|--|----------------|---------------------|
| , , | Date: | |
| [Signature of staff member] | | |
| | | _ Date; |
| [Signature of authorized representativ | ve of the firm | n] |
| Full name of staff member: | | |
| Full name of authorized representative | e: | |

7. TIME SCHEDULE FOR PROFESSIONAL PERSONNEL

Months (in the Form of a Bar

Chart)

| CHAIL | | T | | | | | | | | | | | | | |
|-------|----------|----------------------------|---|---|---|---|---|---|---|---|---|----|----|----|--------|
| Name | Position | Reports Due/ Activities | 1 | 2 | 2 | 4 | _ | , | 7 | 0 | 0 | 10 | 11 | 10 | Number |
| | | ACTIVITIES | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | of |
| | | | | | | | | | | | | | | | months |
| | | | | | | | | | | | | | | | |
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| | | | | | | | | | | | | | | | |

| Reports Due: | |
|----------------------|---------------------------------------|
| Activities Duration: | |
| | Signature:(Authorized representative) |
| | Full Name: |
| | Title: |
| | Address: |

8. ACTIVITY (WORK) SCHEDULE

(a). Field Investigation and Study Items

[1st,2nd,etc, are months from the start of assignment]

| | 1 st | 2 nd | 3rd | 4 th | 5 th | 6 th | 7 th | 8 th | 9 th | 10 th | 11 th | 12 th | |
|-----------------|------|-------------|-----|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|--|
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| Activity (Work) | | | | | | | | | | | | | |
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| | | | | | | | | | | | | | |

(b). Completion and Submission of Reports

| Reports | Date |
|---------|------|
| | |
| | |
| | |
| | |
| | |

SECTION IV: - FINANCIAL PROPOSAL

Notes on preparation of Financial Proposal

- 4.1 The Financial proposal prepared by the consultant should list the costs associated with the assignment. These costs normally cover remuneration for staff, subsistence, transportation, services and equipment, printing of documents, surveys etc. as may be applicable. The costs should be broken done to be clearly understood by the procuring entity.
- 4.2 The financial proposal shall be in Kenya Shillings or any other currency allowed in the request for proposal and shall take into account the tax liability and cost of insurances specified in the request for proposal.
- 4.3 The financial proposal should be prepared using the Standard forms provided in this part

SECTION IV - FINANCIAL PROPOSAL STANDARD FORMS

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1. FINANCIAL PROPOSAL SUBMISSION FORM

| | | [Date] |
|--------------|--|--|
| То: | | |
| _ | [Name and address of Client] | |
| Ladies/G | Gentlemen: | |
| (<u> </u> | e undersigned, offer to provide the | accordance with your) [Date] and our |
| ([Amount | t in words and figures] inclusive of the t | axes. |
| | | |
| We remo | ain, | |
| | Yours sincerely, | |
| | | |
| | [Autho | rized Signature] |
| | : [Name and Title | e of Signatory]: |
| | [Name | e of Firm] |
| | [Addre | ess] |

2. SUMMARY OF COSTS

| Costs | Currency(ies) | Amount(s) |
|--|---------------|-----------|
| Provision of consultancy services on the Privatization of Agro Chemical and Food Company Limited as per terms of reference | | |
| Taxes | | |
| Total cost - KES | | |

3. BREAKDOWN OF PRICE PER ACTIVITY

| Activity NO.: | Description: |
|--|--------------|
| Price Component | Amount(s) |
| Provision of consultancy services on the Privatization of Agro Chemical and Food Company Limited as per terms of reference | |
| Reimbursables | |
| Miscellaneous Expenses | |
| Total cost – KES | |

4. BREAKDOWN OF REMUNERATION PER ACTIVITY

| Activity No Name: | | | - | |
|----------------------|----------------|---|----------------------|-------------|
| Names | Position | Input (Staff months, days or hours as appropriate.) | Remuneration Rate | Amount |
| Provision of cor | nsultancy serv | vices on the Privat | ization of Agro Ch | nemical and |
| Food Company | Limited as pe | er terms of refere | nce | |
| Regular staff | | | | |
| (i) | | | | |
| (ii) | | | | |
| Total cost- KE | S | • | | |

5. REIMBURSABLES PER ACTIVITY

| Activity No: | |
|--------------|------|
| Name: | |

| No. | Description | Unit | Quantity | Unit Price | Total Amount | | |
|------|---|----------------|--------------|------------|--------------|--|--|
| | Provision of consultancy services on the Privatization of Agro Chemical and | | | | | | |
| Food | d Company Limite | d as per terms | of reference | | | | |
| 1. | Air travel | Trip | | | | | |
| 2 | Road travel | Kms | | | | | |
| 3. | Rail travel | Kms | | | | | |
| 4. | Subsistence Allowance | Day | | | | | |
| Tota | Total cost— KES | | | | | | |

6. MISCELLANEOUS EXPENSES

| Activity No. | Activity Name: |
|--------------|----------------|
|--------------|----------------|

| consultancy services on t | | | | |
|---------------------------|--|---|---|---|
| mited as per terms of r | | _ | ⊥ o Chemic | al and Food |
| sts lephone, telegram, | | | | |
| • | | | | |
| · | | | | |
| ftware | | | | |
| | ommunication sts elephone, telegram, ex) afting, reproduction reports uipment: computers c. ftware KES | sts elephone, telegram, ex) afting, reproduction reports uipment: computers c. ftware | sts elephone, telegram, ex) afting, reproduction reports uipment: computers c. ftware | sts elephone, telegram, ex) afting, reproduction reports uipment: computers c. ftware |

TERMS OF REFERENCE: TRANSACTION ADVISORY SERVICES FOR THE PRIVATIZATION OF AGRO CHEMICAL AND FOOD COMPANY (ACFC) LIMITED

1. INTRODUCTION

The Privatization Commission is a body corporate established under the Privatization Act, 2005 to implement Kenya's Privatization Programme. The Commission is mandated to:

- (i) Formulate, manage and implement the Privatization Programme;
- (ii) Make and implement specific proposals for privatization in accordance with the Privatization Programme;
- (iii) Carry out such other functions as are provided for under the Act; and
- (iv) Carry out such other functions as the Commission considers advisable to advance the Privatization Programme.

As part of the implementation of the programme approved by the Cabinet in December 2008, the Commission requires Transaction Advisory Services to carry out due diligence work which will involve review of financial statements to highlight key issues, analysis of key ratios e.g. gearing, liquidity, profitability etc., Industry analysis, Financial, Operational, Technical and Legal due diligence in respect of the ACFC. The Transaction Advisor is also expected to prepare a Restructuring Report, Privatization Option Analysis Report, Asset Valuation report and Transaction Implementation Plan. The work to be undertaken will also include carrying out a detailed analysis of privatization methods in the Option Analysis report to develop a detailed proposal for the entity.

The ACFC was established in 1978 to produce Ethanol (Power Alcohol) for blending with gasoline but encountered major challenges as a result of which the company diversified into manufacturing of Rectified Spirits and Yeast products.

2. SCOPE OF WORK

The Consultants are required to undertake due diligence work, set out the ACFC's performance and recommend a method of privatization for the company, including the timetable for implementing the transaction. In doing so, the consultants will be expected to review the assets with the operations of company.

Specifically, the Consultant will be required to:-

- (i) Review the business, operations, properties, technical, financial and legal conditions and prospects of the company. The advisors will also be required to review the financial performance parameters and projections necessary for the financial valuation of the company;
- (ii) Prepare a detailed work plan for the implementation of the transaction Transaction Implementation Plan (TIP). This should include the identification and description of all relevant steps in the sale process; proposed timing for each step; responsibilities of the relevant parties at each step; rationale for each major step; and critical assumptions made in developing the proposed timetable;
- (iii) Prepare detailed financial restructuring plan if considered necessary;
- (iv) Undertake and Prepare Asset Valuation of the Company
- (v) Undertake the necessary market research relating to this transaction and advise the Client appropriately;
- (vi) Advise and assist the Client in developing a strategy for the privatization of the company;
- (vii) Carry out detailed analysis of privatization methods, with a view to recommending method or methods most suited for the Privatization of the company. This will include options

such as (but not limited to) Strategic Sale, Pre-emptive Rights and Initial Public Offer;

- (viii) Assist the Client in putting in place best practice public disclosure and transparency procedures for the transaction, taking into account transparency procedures required under the Privatization Act, 2005;
- (ix) Propose amendments to the Memorandum and Articles of Association and other Company documents to facilitate the transaction and protect the interests of the residual public sector shareholding;
- (x) Propose amendment to relevant laws to facilitate implementation of the approved strategy;
- (xi) Assist the Client in stakeholder presentation on Restructuring and Privatization Options; and
- (xii) Render such other transaction advisory services typically required to ensure the successful closing of the privatization transaction.

The Consultant, which should be a firm or Consortium of firms, will be required to assemble a team of highly qualified Kenyans and or international specialists with relevant expertise and recent experience in providing advisory services, overall management of privatization transactions and transaction structuring and commercial and legal advisory services.

3. QUALIFICATION AND EXPERIENCE OF TRANSACTION ADVISOR

Consortium or any firm submitting proposals should demonstrate that they can mobilize and deploy multiple skills that will be required including:

- (i) Extensive transaction advisory experience;
- (ii) Transaction advisory experience in the manufacturing sector and capital markets;

- (iii) Expertise in carrying out legal, technical and financial due diligence (Commercial and transaction related legal expertise, accounting expertise, manufacturing expertise necessary to carry out technical due diligence on Agro Chemical and Food Company and commercial expertise in the operations of the industry;
- (iv) Experience in undertaking business reviews;
- (v) Business and fixed assets valuation expertise;
- (vi) Transaction advisory experience in similar transactions; and

Public sector transaction advisory experience will be an added advantage.

A firm that does not have all the above expertise for the assignment in-house may associate with another firm to provide the full range of the required expertise. However, any associating firm can associate with one firm only (i.e. be a member of only one Consortium) for purposes of this assignment. Proposals by a firm associating with more than one firm will be rejected.

4. QUALIFICATIONS AND EXPERIENCE OF KEY STAFF (signed CVs to be provided)

- **4.1.** The lead consultant/ Project Co-ordinator/ Team Leader should have the following qualifications: -
- Master's Degree from a recognized university with Economics, Accounting, Commerce, Business Administration, Finance, Law or postgraduate qualification in Finance, Economics or equivalent
- ii. Undergraduate Degree in Finance, Economics or equivalent;
- iii. The applicant should have at least ten (10) years' experience in Transaction Advisory, Investment Banking & Corporate Finance;
- iv. The person should demonstrate the following experience:
 - a. Extensive transaction corporate advisory experience, in particular financial restructuring transaction;
 - b. Transaction advisory experience in the Agro chemical and food processing sub-sector;

- c. Expertise in carrying out legal, technical and financial due diligence (Commercial and transaction related legal expertise, accounting expertise, agro chemical and food processing expertise necessary to carry out technical due diligence and commercial expertise in the company;
- d. Experience in undertaking business reviews;
- e. Business and fixed assets valuation expertise and privatization transaction advisory experience in the I agro chemical and food processing sub-sector;
- f. Transaction advisory experience in similar transactions; and
- g. Must be a Certified Public Accountant of Kenya (CPA(K)) or the Association of Chartered Certified Accountants (ACCA(UK)) or the Chartered Financial Analyst (CFA) and a member of good standing of the Institute of Certified Public Accountants of Kenya (ICPAK) or any other relevant professional body

5. KEY DELIVERABLES

The key outputs in this respect will include:-

- (i) Inception Report (including a draft work plan);
- (ii) Financial due diligence (which includes restructuring proposals);
- (iii) Legal & Regulatory due diligence report;
- (iv) Technical due diligence report;
- (v) Fixed Asset Valuation report;
- (vi) Privatization strategy report; and
- (vii) Transaction Implementation Plan (TIP).

6. DURATION

The assignment is expected to take **24 weeks**.

7 QUALIFICATIONS AND EXPERIENCE OF OTHER KEY STAFF (signed CVs to be provided)

7.1 Other Staff

- i. Financial Restructuring & Valuation Team leader,
- ii. Land Economist (Asset valuation expert),

- iii. Business valuation expert,
- iv. Lead legal expert,
- v. Chemical Engineer/Food Technologist,
- vi. Environmental expert,
- vii. Market Research expert

The above other key staff must have as a minimum the following qualifications

- 1. First degree in Finance, Economics, Accounting, Law, Land Economist, Food Technology, Chemical Engineering, Marketing or equivalent;
- 2. Post Graduate qualification in Finance, Economics, Law, Land Economist, Food Technology, Chemical Engineering or equivalent would be an added advantage;
- 3. Should have at least five years professional experience;
- 4. Be registered with a relevant professional body if any; and
- 5. Have experience in Transaction Advisory in similar transactions.

SECTION VI:

STANDARD FORMS OF CONTRACT

ANNEX I – SMALL ASSIGNMENTS (LUMP-SUM PAYMENTS)

ANNEX I

SAMPLE CONTRACT FOR CONSULTING SERVICES

Small Assignments

Lump-sum payments

SAMPLE CONTRACT FOR CONSULTING SERVICES SMALL ASSIGNMENTS LUMP-SUM PAYMENTS

CONTRACT

| this | [Instance of the contract o | ereinafter called "the Contract") is entered into sert starting date of assignment], by and between Officer, Privatization Commission of P.O. Box i whose registered office is situated at 11th Floor, Haile Selassie Avenue (hereinafter called "the part AND" |
|--|---|---|
| registered o | ffice | [Insert Consultant's name] of [or whose is situated at] [insert Consultant's called "the Consultant") of the other part. |
| | | nt wishes to have the Consultant perform the referred to as "the Services", and |
| WHEREAS the | Consu | oltant is willing to perform the said Services, |
| NOW THEREFC 1. Services specified in | | E PARTIES hereby agree as follows: The Consultant shall perform the Services Appendix A, "Terms of Reference and Scope of Services," which is made an integral part of this Contract. |
| | (ii) | The Consultant shall provide the personnel listed in Appendix B, "Consultant's Personnel," to perform the Services. |
| | (iii) | The Consultant shall submit to the Client the reports in the form and within the time periods specified in Appendix C, "Consultant's Reporting Obligations." |
| 2. Term | peri | Consultant shall perform the Services during the od commencing on [Insert starting e] and continuing through to [Insert |

completion date], or any other period(s) as may be subsequently agreed by the parties in writing.

3. Payment A. Ceiling

For Services rendered pursuant to Appendix A, the Client shall pay the Consultant an amount not to exceed______ [Insert amount]. This amount has been established based on the understanding that it includes all of the Consultant's costs and profits as well as any tax obligation that may be imposed on the Consultant.

B. <u>Schedule of Payments</u>

The schedule of payments is specified below (Modify in order to reflect the output required as described in Appendix C.)

| Kshs | upon | the | Client's | receipt | of | a |
|----------------|------------|-------|-----------|---------|-----|---|
| copy of this (| Contract s | signe | ed by the | Consult | ant | • |

Kshs_____ upon the Client's receipt of the draft report, acceptable to the Client; and

Kshs____ upon the Client's receipt of the final report, acceptable to the Client.

| Kshs | Tota |
|--------------------|----------|
| V2112 [_] | 1010 |

C. Payment Conditions

Payment shall be made in Kenya Shillings unless otherwise specified not later than thirty [30] days following submission by the Consultant of invoices in duplicate to the Coordinator designated in Clause 4 here below. If the Client has delayed payments beyond thirty (30) days after the due date hereof, simple interest shall be paid to the Consultant for each day of delay at a rate three percentage points above the

prevailing Central Bank of Kenya's average rate for base lending.

4. Project A. <u>Coordinator.</u> **Administration**

Client The designates Chief Manager, **Transactions** Client's Coordinator; as the Coordinator will be responsible for coordination of activities under this Contract, for acceptance and approval of the reports and of other deliverables by the Client and for receiving and approving invoices for payment.

B. Reports.

The reports listed in Appendix C, "Consultant's Reporting Obligations," shall be submitted in the course of the assignment and will constitute the basis for the payments to be made under paragraph 3.

5 Performance Standards

The Consultant undertakes to perform the Services with the highest standards of professional and ethical competence and integrity. The Consultant shall promptly replace any employees assigned under this Contract that the Client considers unsatisfactory.

6. Confidentiality

The Consultant shall not, during the term of this Contract and within two years after its expiration, disclose any proprietary or confidential information relating to the Services, this Contract or the Client's business or operations without the prior written consent of the Client.

7. Ownership of Material Any studies, reports or other material, graphic, software or otherwise prepared by the Consultant for the Client under the Contract shall belong to and remain the property of the Client. The Consultant may retain a copy of such documents and software.

8. Consultant Not to be Engaged

The Consultant agrees that during the term of this Contract and after its termination the Consultant and

in certain Activities

any entity affiliated with the Consultant shall be disqualified from providing goods, works or services (other than the Services and any continuation thereof) for any project resulting from or closely related to the Services.

9. Insurance

The Consultant will be responsible for taking out any appropriate insurance coverage.

10. Assignment

The Consultant shall not assign this Contract or sub-contract any portion of it without the Client's prior written consent.

11. Law Governing Contract and Language

The Contract shall be governed by the laws of Kenya and the language of the Contract shall be English Language.

12. Dispute Resolution

Any dispute arising out of the Contract which cannot be amicably settled between the parties shall be referred by either party to the arbitration and final decision of a person to be agreed between the parties. Failing agreement to concur in the appointment of an Arbitrator, the Arbitrator shall be appointed by the chairman of the Nairobi Center for International Arbitration Rules, on the request of the applying party.

FOR THE CLIENT

FOR THE CONSULTANT

| Full name; | Full name; | |
|------------|------------|--|
| Title: | | |
| Signature; | Signature; | |
| Date: | Date: | |

LIST OF APPENDICES

Appendix A: Terms of Reference and Scope of Services

Appendix B: Consultant's Personnel

Appendix C: Consultant's Reporting Obligations

ANNEXES ANNEX 1 - LETTER OF NOTIFICATION OF AWARD

| | Address of Procuring Entity |
|--|-----------------------------|
| То: | |
| | |
| RE: Tender No | |
| Tender Name | |
| This is to notify that the contract/s starmentioned tender have been award | |
| | |
| Please acknowledge receipt of signifying your acceptance. | this letter of notification |
| The contract/contracts shall be days of the date of this letter bu the date of the letter. | |
| 3. You may contact the officer(s) on the subject matter of this lett | |
| (FULL PARTICULARS) | |
| | |

SIGNED FOR ACCOUNTING OFFICER

ANNEX 2 - FORM RB 1

REPUBLIC OF KENYA PUBLIC PROCUREMENT ADMINISTRATIVE REVIEW BOARD

| APPLICATION NOOF20 |
|---|
| BETWEEN APPLICANT |
| AND |
| RESPONDENT (Procuring Entity) |
| Request for review of the decision of the (Name of the Procuring Entity) of |
| the matter of Tender Noof20 REQUEST FOR REVIEW |
| I/We,the above named Applicant(s), of address: Physical address |
| etc. |

| Ву | this | memorandum, | the | Applicant | requests | the | Board | for | an |
|--|-------|-----------------|------|-----------|----------|-----|-------|-----|----|
| orc | der/o | rders that: - | | | | | | | |
| 1. | | | | | | | | | |
| 2. | | | | | | | | | |
| e.t | .C | | | | | | | | |
| SIG | NED | (Ap | plic | ant) | | | | | |
| Dated onday of/20 | | | | | | | | | |
| | | | | | | | | - | |
| FO | R OF | FICIAL USE ONLY | | | | | | | |
| Lodged with the Secretary Public Procurement Administrative Review | | | | | | | | | |
| Во | ard c | on day c | of | 20 | | | | | |
| | | | | | | | | | |
| SIG | NED | | | | | | | | |
| Boo | ard S | ecretary | | | | | | | |

ANNEX 3 - BID SECURITY FORM

(SPECIMEN BOND)

| (To be in the letterhead of the Bank) Whereas | | | |
|--|--|--|--|
| having our registered office at | | | |
| unto | | | |
| THE CONDITIONS of this obligation are: | | | |
| 1. If the Consultant withdraws its proposal during the period of RFP validity specified by the Consultant; or | | | |
| 2. If the Consultant, having been notified of the acceptance of its proposal by the Procuring entity during the period of RFP validity: | | | |
| (a) fails or refuses to execute the Contract Form, if required; or (b) fails or refuses to furnish the performance security, in accordance with the Information to Consultants; | | | |
| We undertake to pay to the Commission up to the above amount upon receipt of its first written demand, without the Commission having to substantiate its demand, provided that in its demand the Commission will note that the amount claimed by it is due to it, owing to the occurrence of one or both of the two conditions, specifying the occurred condition or conditions. | | | |
| This guarantee will remain in force up to and including thirty (30) days after the period of RFP validity, and any demand in respect thereof should reach the Bank not later than the above date. | | | |
| [signature of the bank] | | | |
| Signed: Sealed: | | | |

ANNEX 4 - CONFIDENTIAL BUSINESS QUESTIONNAIRE FORM

| (Must be tilled by all applicants or Consultants who choose to participate in this RFP) |
|--|
| Name of Applicant(s) |
| |

You are requested to give the particulars in Part 1 and either Part 2 (a), 2 (b) or 2 (c), whichever applies to your type of business. Part 2 (d) to part 2(i) must be filled.

You are advised that giving wrong or false information on this Form will lead to automatic disqualification/termination of your business proposal at your cost.

| <u>Part 1 – General</u> | | |
|---------------------------------------|---------------------------------------|------------|
| | Certificat | е |
| Of Incorporation / Registration | n No | •• |
| Location of business premises: | | •• |
| Country | Physical address: | ••• |
| Town | Building | •• |
| Floor | Plot No | •• |
| Street / Road: | Postal Address | ••• |
| Postal / Country Code | Telephone No's | ••• |
| Fax No's | E-mail address: | . |
| Website: | | ••• |
| Contact Person (Full Names) | | , . |
| Direct / Mobile No's | | •• |
| Title | Power of Attorney (Yes / No) | |
| If Yes, attach written documer | nt. | |
| Nature of Business (Indicate wh | nether manufacturer, distributor, | |

| (Applicable to Local Local Authority Trad | | Expiry Date | |
|---|----------------------------|------------------------|-------------------------|
| Value Added Tax | | | |
| | | you have undertaken to | |
| Was this successfully reference). | y undertaken? Yes / | No | (If Yes , attach |
| Name (s) of your bo | • • | | |
| Branches | Tel No | o's | |
| Part 2 (a) — Sole Prop | <u>orietor</u> | | |
| Full names | | | ••••• |
| Nationality | Count | ry of Origin | |
| | | | ••••• |
| . , | | ase of public company) | |
| Part 2 (b) – Partnersh Give details of partr | = - | | |
| <u>Full Names</u> | <u>Nationality</u> | Citizenship Details | <u>Shares</u> |
| 1 | | | |
| 2 | | | |
| 3 | | | |
| 4 | | | |
| Company Profile | (Att | tach brochures) | |

Part 2 (c) – Registered Company

| Private or public | • | | ••••• | |
|--|---|--|---|--|
| Company Profile (Attach brochures or annual reports in case of public companies) | | | | |
| State the nominal and is | ssued capital of the | e Company | | |
| Nominal KShs | | | | |
| Issued KShs | | | | |
| List of top ten (10) share | holders and distrib | ution of shareholding | g in the company. | |
| Give details of all direct | ors as follows:- | | | |
| <u>Full Names</u> | <u>Nationality</u> | Citizenship Details | <u>Shares</u> | |
| 1 | have not been de any fraudulent or nmission and any o | ebarred from any pro corrupt acts with re other public or privat | ocurement process egard to this or any te institutions. | |
| In the capacity of | | | | |
| Duly authorized to sign Tender for and on behalf of | | | | |
| Part 2 (e) – Criminal Offe | ence | | | |
| I/We, (Name (s) of Director (s)):- | | | | |
| a) | | | | |

| b) |
|--|
| c) |
| have not been convicted of any criminal offence relating to professional conduct or the making of false statements or misrepresentations as to its qualifications to enter into a procurement contract within a period of three (3) years preceding the commencement of procurement proceedings. |
| Signed |
| For and on behalf of M/s |
| In the capacity of |
| Dated this |
| Suppliers' / Company's Official Rubber Stamp |
| |
| Part 2 (f) – Conflict of Interest I/We, the undersigned state that I / We have no conflict of interest in relation to this procurement: |
| a) |
| b) |
| c) |
| d) |
| |
| |
| For and on behalf of M/s |
| *************************************** |

| In the capacity of | • | | •••• | |
|---|---|---------------|---------------|------------------------|
| Dated thisday of2019 | | | | |
| Suppliers' / Company's Official Rubber Stamp | | | | |
| | • | | ••••• | |
| Part 2 (g) – Interest in the | Firm: | | | |
| Is there any person/persinstitution who has intere (Delete as necessary) Ins | st in the Firm stitution | i? Yes/No | | |
| (Title) | | ature) | | ite) |
| <u>Part 2(h) – Experience</u> | | | | |
| Please list here below sind have provided with similar | | | - | ompanies / clients you |
| Company Name | Country | Contrac | ct/ Order No. | <u>Value</u> |
| 1 | | •••• | | |
| Contact person (Full Nar | mes) | | | |
| | | | | |
| E-mail address | | ••••• | | |
| Cell phone no | | | | ••••• |

ANNEX 5 - SELF-DECLARATION FORM - ANTI-CORRUPTION DECLARATION

| | company / supplier) | |
|--|--|--|
| guarantees that no offer, gi which constitutes an illegal anyone by our organization | ift or payment, consideration of the contraction of | or benefit of any kind, en or will be made to or indirectly, as an |
| a) The person shall be procurement; or b) If a contract has alreading shall be voidable at the c) The voiding of a contract | entravened we accept that the disqualified from entering into ady been entered into with the ne option of EACC. Intract by the procuring entity er legal remedy That EACC ma | o a contract for the e person, the contract under subsection (b) |
| Name | SignatureDate | e |
| ANTI-FRAUDULENT PRACTICE | DECLARATION company / supplier) | |
| _ | that no person in our organ | |
| Name | Signature | Date |
| Company Seal / Business Sta | qmr | |
| NON - DEBARMENT DECLARA | ATION | |
| declares and guarantees th | the company / supplier) nat no director or any person w on has been debarred fron | ho has any controlling |
| Name | SignatureDate | e |
| Company Seal / Business Sta | nmn | |